Managing Technical Debt

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Managing Technical Debt

Summary:

- Purpose of presentation
- Some history around it
- Where does technical debt occur? At what levels and which are actually the most dangerous?
- What are the consequences? Let’s talk about interest
- What are the type of projects where it actually matters?
Managing Technical Debt

What is Technical Debt?
Managing Technical Debt: Defining

First defined by Ward Cunningham in the early ‘90 as a metaphor, a concept in programming to reflect the extra development work required when easy/short term solutions are applied to the expense of the best overall solution. Direct relation to finance loans.
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Martin Fowler: Both conscious and unconscious decisions are technical debt. If a mess is or not technical debt is the wrong question. The technical debt quadrant
Managing Technical Debt: Defining

Reckless

“We don’t have time for design”

Prudent

“We must ship now and deal with consequences”

Deliberate

“What’s Layering?”

Inadvertent

“Now we know how we should have done it”
Managing Technical Debt: Defining

Why the quadrant?

Why approaching this way?

What can we learn from these 3 statements?

Why calling it “technical debt”? Why not ... say... “Anti Patterns”
Managing Technical Debt: Defining

Technical Debt is a “status quo”!

It is either there or it isn’t, no philosophy around it :) .

... And it’s a matter of acknowledging it exists (don’t live in denial!)
Managing Technical Debt: Where

At what level does Technical Debt occur?

● Code level
Managing Technical Debt: Where

At what level does Technical Debt occur?

- Code level
- Architecture Level
Managing Technical Debt: Where

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- Code level
- Architecture Level
  - Application Level
  - Infrastructure Level
Managing Technical Debt: Where

At what level does Technical Debt occur?

- Code level
- Architecture Level
  - Application Level
  - Infrastructure Level
- Specification Level
Managing Technical Debt: Interest

What exactly is the “interest”?
Managing Technical Debt: Interest

How do we measure interest?

Is it different for the different levels (code, architecture, specs)?
Managing Technical Debt: Manage it

Who is responsible for the Technical Debt and when?
Managing Technical Debt: Manage it

Prevention: Code / Architecture

- Search / Documentation on previous things
- Ask for help
- POC it - if you have no idea how to build it. Remember, you will know how to build something once you’ve done it and it’s not going to be the way you built it!
- Diligence - bare minimum for infrastructure but be ready to scale out (be aware of vertical vs. horizontal)
Managing Technical Debt: Manage it

Specifications
- Communication, Communication, Communication - Specifications
- Know the difference between POC, POV and MVP. Make sure everyone knows it! Do not be fooled!
- Do not make assumptions. Famous last words: What could possibly go wrong?
Managing Technical Debt: Manage it

What to do when you have it?

- Identify
- Know the problem(s) and its consequences. Translate to cost!
- Communication, Communication, Communication
- Plan to pay out the debt
  - See what you have to pay first and at what cost
  - Is it the principal or the interest?
- Collaborate. Seldom a single person is affected
- Test! Test! Test!
Managing Technical Debt: Manage it

Know who you are dealing with: for companies / projects where delivering software is what they do TD is a lot more relevant than for companies where this is something on the side, just a helper.

Tech companies should put more value into this. If software is your business then you must care about technical debt!

Not so relevant for others. Sometimes manual tweaks are perfectly fine for a very very long time. Know the difference, Know the business, Know your boundaries!